Under the direction of the WA/NT Oil and Gas E&P Industry Safety Leaders Group (SLG), Safety Leadership has been identified as a key theme of the WA/NT Oil and Gas E&P Industry Strategic Safety Plan.

The Safety Leadership Working Group has been established by the SLG to help finalise the WA/NT Oil and Gas E&P Industry Strategic Safety Plan, and then develop common solutions to deliver against their assigned theme of the Plan.

**Members**

Members of the Working Group are either subject matter experts or user representatives, from both Operating Companies and Contract Partner Companies [refer to Appendix 1].

**Terms of Reference**

1. **OBJECTIVES AND SCOPE**

1.1 The overarching primary objective of the Safety Leadership Working Group is to assist the SLG improve safety performance in the WA/NT Oil and Gas E&P industry sector, specifically in the area of Safety Leadership. The primary objective is to improve safety performance driven by Visible Safety Leadership and behaviours.

The Strategic Themes for the Group are to:

- Identify key target areas that will enable the industry sector to develop a safety culture and behaviours that are consistent with the overarching SLG Vision of OGP Safety Performance.
- Identify “Why, What and How” of Safety Leadership across the WA/NT Oil & Gas industry sector – prepare the compelling Case for Change, and the role of safety leadership to drive the change.
- Identify areas for collaboration, and collaboratively develop Visible Safety Leadership initiatives.
- Develop and share tools, programmes and initiatives that progress Visible Safety Leadership at all levels across the industry sector, including all levels of an organisation, inclusive of operator and contractor companies.
The emphasis of this Working Group is about everyone being a Visible Safety Leader, and mobilising and empowering the energy and commitment of the full workforce.

**Principles:**

a) The scope of the Working Group is not about gaining a commercial advantage. Rather it is to progress the overall safety performance of the WA/NT Oil and Gas E&P Industry sector by sharing and collaboration.

b) The safety performance of the industry will be made stronger by a collaborative approach amongst the Working Group participants, the Operating Companies and Contractors represented by the Working Group.

1.2 The Scope of the Group includes:

- Safety Leadership at all levels in an organisation, from ground floor personnel through to the most senior levels of management.
- Safety Leadership across the sector including Operators, Contractors and sub-contractor workforces.

2. **MEMBERSHIP AND GOVERNANCE**

2.1 A minimum of 1 Champion for each Working Group is drawn from the SLG members.

2.2 Champions ensure that their Working Group develops clear and agreed work plans with goals, actions, responsibilities and milestones for review and formal approval by the SLG, and steer implementation of the approved work plan.

2.3 Membership of the Working Group is open to all Operating Companies and Contract Partner Companies who participate in the WA/NT Oil and Gas E&P Industry Safety Forum. Engagement of other stakeholders will be considered in due course.

2.4 Co-Champions have delegated authority from the SLG to authorise spend against an approved budget to deliver the work plan.

2.5 Members of the Group must have authority to make decisions on behalf of the organisations that they represent.

2.6 The Working Group selects its members from the Industry Safety Forum by nomination, and then assessment by the Working Group Champions. The nominal term of office for Working Group members is 3 years. The process for rotating new members will be developed by the SLG on behalf of the WA/NT Oil and Gas E&P Industry Safety Forum.

2.7 A number of Team Leads are appointed by the Working Group to be accountable for delivery of the agreed projects.

2.8 Invited members commit to attending scheduled meetings, and if required may attend by videoconference or by telephone. Members may not send delegates to scheduled meetings.

2.9 Any member of the Group who fails to attend 3 consecutive meetings or less than 50% of meetings within a 12 month period will have their position on the Group reviewed by the Group Champion(s) and may result in the member’s removal from the Group.

2.10 The Working Group may hold valid deliberations and make recommendations to the SLG only if a quorum is met, with at least half of the representatives from the
Operating Companies and at least half of the representatives from Contract Partner Companies present.

2.11 Recommendations of the Working Group will generally be by consensus and, where required, by a simple majority of members present.

2.12 Members are responsible for meeting their own costs for attending and participating in meetings and forums.

3. MEETING MANAGEMENT AND REPORTING

3.1 The Working Group meets monthly. Notification of meeting dates for the calendar year will be set at the start of that year.

3.2 The agenda and any pre-reading will be circulated before the meeting. Minutes of each meeting will be circulated 1 week after the meeting.

3.3 The Working Group’s effectiveness and terms of reference are reviewed annually by the SLG against the agreed industry strategic safety plan, including a review of membership.

4. KEY AREAS OF COLLABORATION AND IMPROVEMENT OPPORTUNITIES

The Working Group will decide on areas which the Group can most productively work on together in order to meet the objectives of the Working Group, and actively contribute towards improving safety performance of the industry.

Each Working Group project will have a project plan which demonstrates how the project links to the scope and objective of the Working Group and supports deliver of the Strategic Safety Plan. The plan will also identify the Project Team (including team leader), deliverables, schedule, resource requirements, key performance indicators, milestones and stakeholders.

The project plan will be approved by the Co-Champions and use to communicate the aims of the project and requests for funding to the SLG.
5. DELIVERABLES

5.1 The Working Group will approach the Deliverables by agreeing on the “Why” it is important to do a particular task / programme (justification and case for change), as well as the “What” (the requirements or elements of a programme). It will be up to each individual company to decide “How” they will drive particular programmes and use tools developed by the Working Group.

5.2 The Working Group is tasked with producing the following deliverables:

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<thead>
<tr>
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<th>Deliverable</th>
<th>Timeframe</th>
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<tbody>
<tr>
<td>01</td>
<td>The WA/NT Oil and Gas E&amp;P Industry Strategic Safety Plan for the Working Group’s assigned strategic theme</td>
<td>Q4</td>
</tr>
<tr>
<td>02</td>
<td>Working Group annual work plan and budget to submit to SLG</td>
<td>Q4</td>
</tr>
<tr>
<td>03</td>
<td>Working Group progress reports against work plans</td>
<td>Every 2 months</td>
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5.3 Specific measures of success for the Working Group will be developed by the Group and defined in the WA/NT Oil and Gas E&P Industry Strategic Safety Plan.

These terms of reference were adopted by the members present at the Working Group meeting held on:

11 October 2018

Signed: ........................................ SLG Co-Champion

Signed: ........................................ SLG Co-Champion